

DCI  
18 APR 86, 0930

SWEARING-IN OF ROBERT M. GATES AS DDCI  
18 APRIL 1986

WELCOME TO THIS GATHERING OF FRIENDS, COLLEAGUES, AND  
ADMIRERS OF BOB GATES.

IT'S A VERY AUSPICIOUS AND HAPPY OCCASION TO INAUGURATE  
BOB AS DEPUTY DIRECTOR OF CENTRAL INTELLIGENCE.

I AND ALL OF US HAVE BEEN VERY FORTUNATE TO HAVE  
JOHN MCMAHON AS DDCI THESE LAST FOUR YEARS. MUCH OF WHAT  
BOB WILL TAKE OVER WE OWE TO JOHN AND MUCH OF IT BEARS BOB'S  
IMPRINT.

IT'S VERY EXCITING TO HAVE BOB GATES STEP INTO A ROLE  
TO WHICH HE BRINGS SO MUCH -- ALMOST A QUARTER OF A CENTURY  
OF EXPERIENCE, DEDICATED SERVICE, BEING STEEPED IN AND  
CONTRIBUTING SO HEAVILY TO THE CULTURE, THE TRADITION AND THE  
SPIRIT OF THE CENTRAL INTELLIGENCE AGENCY.

*comes* *as*  
HE ~~BRINGS~~ TO THE JOB ONE OF THE NATION'S FOREMOST  
SOVIETOLOGISTS, UNRIVALED KNOWLEDGE AND INSIGHTS INTO THE  
AMERICAN INTELLIGENCE COMMUNITY AND HOW IT WORKS, AND A RICH  
SUBSTANTIVE GRASP OF THE THREATS AND ISSUES WE FACE AS A  
NATION AND WHAT WE MUST KNOW TO DEAL WITH THEM EFFECTIVELY.

THIS GRASP COMES FROM BEING IMMERSED IN THE EVALUATION AND ANALYSIS OF THE BEST INFORMATION GATHERING APPARATUS IN THE WORLD AND INTERPRETING AND PRESENTING THE MEANING OF ALL THIS IN PRACTICAL TERMS TO DECISIONMAKERS IN OUR NATIONAL SECURITY POLICY PROCESS.

FOR MORE THAN FOUR YEARS, BOB HAS MADE IT HIS BUSINESS TO PERSONALLY READ AND EDIT ALL MAJOR NATIONAL ESTIMATES AND INTELLIGENCE PRODUCTS.

*policy process - 3 MS - K-S-B - 7 summaries - Sec 12  
Congress - public - academia*

ALL THIS HAS BROUGHT BOB A PERCEPTION AND A VISION ABOUT THE FUTURE NEEDS AND CAPABILITIES AND POTENTIALS OF THE AMERICAN INTELLIGENCE SYSTEM WHICH I AM CONFIDENT WILL BE OF INCALCULABLE VALUE TO OUR NATIONAL FUTURE.

AND SO I REJOICE IN THE NATION'S GOOD FORTUNE, THE INTELLIGENCE COMMUNITY'S GOOD FORTUNE, AND MY OWN GOOD FORTUNE IN HAVING BOB GATES IN THE CAPACITY INTO WHICH HE WILL BE INSTALLED THIS MORNING.

WE'RE ALL GRATEFUL THAT OUR MOST DISTINGUISHED ALUMNUS AND OUR EVER STRONG AND LOYAL FRIEND AND SUPPORTER IS HERE TO MAKE A FEW COMMENTS AND SWEAR IN THE NEW DEPUTY DIRECTOR OF CENTRAL INTELLIGENCE.